IOWA STATE UNIVERSITY

College of Design

FACULTY SEARCH COMMITTEE GUIDELINES

This document should accompany the <u>Effective Faculty Recruitment</u> document provided by the ISU Advance.

Refer to additional resources on the Provost Office's website for Faculty Recruitment.

| Hiring P | Process | 2 |
|----------|--|---|
| 1. | Creating a New Faculty Position & Position Description | |
| 2. | Reviewing & Rating Candidates | 2 |
| | Sample Matrix | 3 |
| 3. | Interviews | 3 |
| | A. Zoom Interviews. | 3 |
| | Sample Interview Questions | 3 |
| | B. On-Campus Interviews. | 4 |
| | Sample Itinerary | 6 |
| 4. | Selecting a Finalist | 7 |
| | Sample Reference Questions | 7 |

Hiring Process

1. Creating a New Faculty Position & Position Description

- A. The Department Chair assesses the need for new faculty, requests approval from the Dean/Senior Associate Dean, and assembles a search committee.
- B. The search committee creates a position description, determines advertisement venues, sets a search timeline, and provides search committee member information to the HR Coordinator and the Faculty Success Advisor (FSA). FSA then gives access to the committee members to the online course on equitable search and works with the search committee chair and the human resources partner or coordinator on scheduling a 1-hour meeting with the search committee.
- C. The HR Coordinator obtains final approval from the Senior Associate Dean, posts the position, and shares the application link with the search committee chair.
- D. External advertisements will be posted by the respective departmental partner.
- E. Tenure/Tenure Track position must be advertised in a national publication. Most commonly used is <u>The Chronicle of Higher Education</u>.
- F. The departments are required to have an advertising budget for all tenure/tenure track positions.

2. Reviewing & Rating Candidates

- A. Application information is confidential and should only be shared within the search committee.
- B. Candidates are rated on a scale of 0-5 (5 being the most qualified) and categorized into Tier 1-3. Tier 1 candidates are interviewed, while Tier 2 are potential candidates, and Tier 3 are unqualified.
- C. Approval from HR Coordinator and Senior Associate Dean is required before notifying candidates for interviews.
- D. Candidates who are not selected will need to include one of the following reasonings on the Review Matrix.

| Failed Required Qualifications | EducationExperienceCertification/License |
|------------------------------------|---|
| Failed Preferred Qualifications | EducationExperience |
| Failed Search Committee Review | Quality/Relevance of teaching experience Quality/Relevance of research experience Quality/Relevance of extension/practice experience Quality or scope of grant proposals awarded |
| | Department does not want to provide work sponsorship Candidate withdrew Application incomplete |

Sample Faculty Rating Matrix

| week to definite to | Dee He dridde he he | Does the didition of the property of the prope | Internation of the state of the | International In | Internation of the state of the | Interpretated | Intert treatment | steried tee Conflict | Total Preference | Reason Code |
|---------------------|--|--|--|--|--|---------------|------------------|----------------------|-----------------------------|-------------|
| | HR Delivery will alert you if candidates meet this designation | As listed on the | Within each dropdown, use a 0-5 scale or n/a (not applicable for not qualified applicants), 0 = does not meet, 5 = met to the highest degree. | | | | | (Tier 1-3) | (Must select a reason code) | |
| Select One | | | Select One | Select One | Select One | Select One | Select One | Select One | 0 Select One | Select One |
| Select One | | | Select One | Select One | Select One | Select One | Select One | Select One | 0 Select One | Select One |
| Select One | | | Select One | Select One | Select One | Select One | Select One | Select One | 0 Select One | Select One |
| Select One | | | Select One | Select One | Select One | Select One | Select One | Select One | 0 Select One | Select One |
| Select One | | | Select One | Select One | Select One | Select One | Select One | Select One | 0 Select One | Select One |

3. Interviews

A. Zoom Interviews: Phone or video-conferencing interviews can be conducted to assist in narrowing down the candidate pool or to gain additional information. It is important to ask all candidates the same questions to conduct an equitable search.

Sample Interview Questions

First, are there any questions we can answer for you?

Personal Background

- What are your long-term career goals?
- How would you describe yourself?
- What do you consider your greatest achievement and why?
- What are your main strengths and weaknesses?
- What qualities do you seek in an organization or college?
- How would your current or previous employer or supervisor describe you?
- Why are you seeking a new position?

Fit for Our Institution

- What interests you about this position, our college, or our department?
- What contributions can you bring to our college and department?
- Why should we choose you over other candidates?

Supervisory or Management Skills (if applicable)

- What budget responsibilities have you had?
- How would your staff describe your supervisory style?
- What is your supervisory style?
- What is the most challenging aspect of supervision for you and why?

Teaching

- What is your teaching philosophy?
- Can you provide an overview of your teaching experience, including courses taught?
- What courses are you interested in teaching?
- Can you share a specific example of a challenge you faced in the classroom and how you

- addressed it?
- Have you participated in any teaching preparatory programs? If so, please describe your experience.
- How do you engage students with diverse learning styles and cultural backgrounds?
- What innovative teaching methods have you used, and how effective were they?

Research and Scholarship

- Can you describe your research?
- What skills or knowledge would graduate students gain from your research and what types of experiments or methods would they perform?
- Where do you see your research in the next five years?
- What are your most promising sources of funding?
- How do collaborations include the direction of your research?
- Who might you collaborate with on our campus, and do you have other collaborators outside the university?
- How has your research influenced your teaching?
- In what ways have you incorporated insights from your research into your courses?
- What is the status of any manuscripts or grant proposals you have in progress?

Service and Outreach

- How have you contributed to service activities within your previous institutions or professional communities?
- Describe any outreach or community engagement activities you have been involved in.
- How do you see yourself contributing to the service mission of your institution?
- How do you balance service commitments with teaching and research responsibilities?

Professional Practice

- Describe your experience in professional practice or outreach.
- Who do you consider your clientele or stakeholders?
- How does professional practice/outreach integrate with/influence your teaching and or research?
- **B.** On-Campus Interviews: A maximum of three candidates can be brought to campus without additional approval. The search committee drafts the interview itinerary and coordinates travel, lodging, and meal arrangements. The itineraries for all candidates should be as close as possible.

The search committee is responsible for drafting the interview itinerary for each candidate. To avoid scheduling conflicts, please include time for travel between meetings and breaks. As a guideline, it is courteous to assign one search committee member to host each candidate brought to campus. A final draft of each candidate's itinerary needs to be shared with the Departmental Partner.

Interview itineraries should include

Required

- Dean ½ hour
- Senior Associate Dean ½ hour
- Presentation ½ hour to 45 minutes (with time for Q&A)
- Department Chair time can vary
- Search Committee time can vary
- Department Faculty time can vary

Suggested

- Time with students Max of 4 pizzas will be ordered
- Meal(s) with candidates Max of 3 guest, alcohol will not be reimbursed
- Tour of campus
- Tour of the College of Design
- Tour of Ames with a Real Estate Agent

Contact information for:

| Reserving a Room | Departmental Partner | | | | | |
|---------------------------------|---|--|--|--|--|--|
| Scheduling time with the Dean | Amy Bannister, 294.7427 or amyb@iastate.edu | | | | | |
| Scheduling time with the Senior | Shawnia Silverthorn, 294.7428 or shawnias@iastate.edu | | | | | |
| Associate Dean | | | | | | |

If:

- The Dean is unavailable, the Senior Associate Dean will assume the roles of both Dean and Research Dean.
- The Senior Associate Dean is unavailable, the candidate should meet with the IDRO Assistant Director.
- Both the Dean and Senior Associate Dean are unavailable, the candidate should meet with the Associate Dean for Student Success and the IDRO Assistant Director.
- The position has Extension and Outreach focus, the candidate should meet with the Associate Dean for Extension and Outreach, in addition to the other administrators.

Travel arrangements and lodging accommodation need to be made with the respective Departmental Partner's support at least ten days in advance. When making these arrangements the search committee needs to provide:

- Approximate time of desired arriving and departing flights (if required)
- Where the search committee would like the candidate to stay
- A list of restaurants for desired meal locations
- Means of transportation to and from the airport (if required)

Sample Itinerary

IOWA STATE UNIVERSITY

Office of the Dean

College of Design

Ames, Iowa 50011-3091

515 294-7428

FAX 515 294-9755

E-mail isucod@iastate.edu

http://www.design.iastate.edu

Itinerary for CANDIDATE NAME TITLE

Search

College of Design – Iowa State University Campus Host – NAME

Arrival Day, DATE

TIME Details about travel arrangements and

accommodations (if necessary)

DAY 1

TIME Details about interview/activities (who, what, where)

9-9:30 am Meeting with Faculty – Design 411

9:45-10:15am Meeting with Search Committee – Design 130

Name

Name

Name

7pm Dinner with Search Committee or with other

departmental faculty, Restaurant
Name will pick up and return to hotel

Name

Name

• Name

DAY 2

TIME Details about interview/activities (who, what, where)

Departure Day, DATE

8am Name returns to the Des Moines International Airport

9:30am Return Flight – US Airways flight XXXX

4. Selecting a Finalist

- A. The search committee summarizes candidate strengths and weaknesses for the Department Chair, who then seeks final approval from the Dean/Senior Associate Dean. The committee should not provide a prioritized order for the candidates.
- B. Reference checks are conducted by the search committee, and for tenured positions, external review letters and departmental P&T votes are required.
- C. Upon approval of the salary and the VPR's start-up package, the Department Chair drafts the offer letter (using the HR template), coordinates with HR, and initiates the hiring process on the Workday.

Sample Reference Questions

- 1. How long have you known the candidate, and in what context?
- 2. How well do you believe the candidate fits this position?
- 3. What do you see as the candidate's strengths and weaknesses?
- 4. How would you evaluate the candidate's scholarship, research skills, and ability to secure grants?
- 5. Is the candidate a national leader in this field, or do they have the potential to become one?
- 6. Can you comment on the candidate's teaching experience and their commitment to education and students?
- 7. How has the candidate been involved in outreach or professional practice, and their participation in the academic community?
- 8. How would you describe the candidate's ability to collaborate with others and contribute positively to the department?
- 9. How would you rate the candidate's leadership skills?
- 10. How effective are the candidate's communication skills, both oral and written?
- 11. Would you hire this candidate for this position? Why or why not?
- 12. Do you have any additional comments or insights about the candidate?